

# Financial statement 2020 Lycèe Français Renè Cassin

Org.nr.: 976 837 622

## **Revenue Statement**

# Lycèe Français Renè Cassin

| Operating income and operating expenses        | Notes                    | 2020       | 2019       |
|--|--------------------------|------------|------------|
| School fees                                    | 1                        | 29 046 940 | 26 544 654 |
| Grants   | 1                        | 48 708 700 | 48 050 404 |
| Other operating income                         |                          | 0          | 269 422    |
| Total revenue                                  |                          | 77 755 640 | 74 864 481 |
| Operating cost school                          | 3                        | 4 409 082  | 4 784 767  |
| Operating costs school buildings               | 7                        | 2 023 469  | 3 838 801  |
| Personnel expenses                             | 2                        | 43 811 592 | 40 674 739 |
| Other operating expenses                       | $\frac{\overline{2}}{2}$ | 24 937 955 | 25 911 520 |
| Total operating expenses                       |                          | 75 182 098 | 75 209 827 |
| Operating profit                               |                          | 2 573 543  | -345 347   |
| Financial income and expenses                  |                          |            |            |
| Other interest income                          |                          | 26 093     | 43 375     |
| Other financial income                         |                          | 563 470    | 119 294    |
| Other financial expenses                       |                          | 1 256 169  | 69 106     |
| Net financial items                            |                          | -666 607   | 93 564     |
| Operating result before tax                    |                          | 1 906 936  | -251 783   |
| Ordinary result after tax                      |                          | 1 906 936  | -251 783   |
| Extraordinary income and expenses              |                          |            |            |
| Annual net profit                              | 6                        | 1 906 936  | -251 783   |
| Brought forward                                |                          |            |            |
| Allocated to reserve for valuation differences |                          | 1 906 936  | 0          |
| Transferred from other equity                  |                          | 0          | 251 783    |
| Net brought forward                            |                          | 1 906 936  | -251 783   |
|  |                          |            |            |

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| Ejece 11  | anean Rene Cassin | 1                                   |                                   |
|---|-------------------|-------------------------------------|-----------------------------------|
| Assets  | Notes             | 2020                                | 2019                              |
| Current assets  |                   |                                     |                                   |
| Debtors Accounts receivables Other receiveables Total receivables | 4, 9              | 3 190 756<br>4 430 601<br>7 621 358 | 141 250<br>1 744 551<br>1 885 801 |
| Cash and bank deposits  | 5                 | 31 104 401                          | 31 100 648                        |
| Total current assets  |                   | 38 725 759                          | 32 986 448                        |
| Total assets  |                   | 38 725 759                          | 32 986 448                        |

# **Balance** sheet

# Lycèe Français Renè Cassin

| Equity                            | Notes | 2020       | 2019       |
|-----------------------------------|-------|------------|------------|
| Retained earnings                 |       |            |            |
| Equity pr 1.1.                    |       | 3 411 168  | 3 662 951  |
| Net result of the year            |       | 1 906 936  | -251 783   |
| Reserve fund future investments   | 6     | 11 500 000 | 11 500 000 |
| Total retained earnings           |       | 16 818 104 | 14 911 168 |
| Total equity                      | 6     | 16 818 104 | 14 911 168 |
| Liabilities                       |       |            |            |
| Provisions for liabilities        |       |            |            |
| Pension liabilities               | 8     | 7 025 132  | 6 333 068  |
| Total provisions                  |       | 7 025 132  | 6 333 068  |
| Other long term liabilities       |       |            |            |
| Current debt                      |       |            |            |
| Deposits school fees              |       | 2 087 800  | 2 424 900  |
| Trade creditors                   |       | 2 869 843  | 1 978 935  |
| Public duties payable             |       | 2 214 130  | 2 297 374  |
| Holiday money incl employer's tax |       | 4 302 856  | 3 948 882  |
| Other current debt                | 6     | 3 407 894  | 1 092 121  |
| Total current debt                |       | 14 882 523 | 11 742 212 |
| Total liabilities                 |       | 21 907 655 | 18 075 280 |
| Total equity and liabilities      |       | 38 725 759 | 32 986 448 |

### **Balance sheet**

### Lycèe Français Renè Cassin

Oslo, 26.04.2021

Elisabeth Couto chairman of the board

Bente Franck-Sætervoll

Olivier Dominique L. Cauchois member of the board

Karen-Sofie Stenzel member of the board Siv Tanja Durteste member of the board Linda H. C. Eikelenboom member of the board

Marie Nesvik member of the board Alexandre Edmond H Throo member of the board

Audrey Marie Paule Keller general Manager

| Cash flow Statement  |                            |                         |                       |  |
|--|----------------------------|-------------------------|-----------------------|--|
| Lycèe Français Re  | enè Cassir                 | 1                       |                       |  |
|  | Note                       | 2020                    | 2019                  |  |
| Cash flow from operating activities  |                            | 1.006.026               | 251 502               |  |
| Net profit   |                            | 1 906 936<br>-3 049 506 | -251 783<br>252 331   |  |
| Changes in trade creditors   | Changes in trade creditors |                         |                       |  |
| Changes in trade creditors  Changes in other short term assets and liabilities |                            | 890 908<br>255 416      | -3 422 675<br>540 061 |  |
| Net cash flow from operating activities  |                            | 3 754                   | -2 882 065            |  |
| Cash flow from financing activities  |                            |                         |                       |  |
| Net change in cash and bank deposits   |                            | 3 754                   | -2 882 065            |  |
| Cash and bank deposits beginning of period                                     |                            | 31 100 648              | 33 982 713            |  |
| Cash and bank deposits end of period   |                            | 31 104 402              | 31 100 648            |  |

#### **Accounting principles**

The annual accounts have been prepared in conformity with the Accounting Act and NGAAP - Norwegian generally accepted accounting principles.

#### Use of estimates

The management has used estimates and assumptions that have affected assets, liabilities, incomes, expenses and information on potential liabilities in accordance with generally accepted accounting principles in Norway..

#### **Foreign currency**

Transactions in foreign currency are translated at the rate applicable on the transaction date. Monetary foreign currency items are valued at the exchange rate on the balance sheet date. Changes in currency are booked in the actual period as a financial income (agio) or cost (disagio).

#### **Operating income**

Income from the sale of services are booked as income as they are delivered. School fees are booked as income in the period they apply to and grants are booked as income in the period they are received.

#### **Income taxes**

The school is not a taxable entity.

#### Classification and valutation of fixed and current assets

Fixed assets include assets included for long-term ownership and use. Fixed assets are valued at acquisition cost. Property, plant and equipment are entered in the balance sheet and depreciated over the asset's economic lifetime. The depreciation period for real property acquired after 2009 is divided into the part that represents the building and the part that represents fixed technical installations. Property, plant and equipment are written down to a recoverable amount in the case of fall in value which is expected not to be temporary. The recoverable amount is the higher of the net sale value and value in use. Value in use is the present value of future cash flows related to the asset. Write-downs are reversed when the basis for the write-down is no longer present.

Current assets and short-term liabilities normally include items that fall due for payment within one year of the balance sheet date, as well as items that relate to the stock cycle. Current assets are valued at the lower of acquisition cost and fair value.

#### Receivables

Receivables from customers and other receivables are entered at par value after deducting a provision for expected losses. The provision for losses is made on the basis of an individual assessment of the respective receivables.

#### **Pensions - Defined benefit plan**

The school has a defined benefit plan for the employees. The pension obligations has been calculated by Eikos AS according to criterias in NRS "Pensionskostnader", see also note 8.

Defined benefit plans are valued at the present value of accrued future pension benefits at the balance sheet date. Pension plan assets are valued at their fair value.

Changes in the pension obligations due to changes in pension plans are recognised over the

estimated average remaining service period. The accumulated effect of changes in estimates and in financial and actuarial assumptions (actuarial gains or losses) that is less than 10% of the higher of defined benefit pension obligations and pension plan assets at the beginning of the year is not recognised. When the accumulated effect is above 10% limit in the beginning of the financial period, the excess amount is recognised in the income statement over the estimated average remaining service period. The net pension cost for the period is classified as salaries and personnel costs.

#### **Cash flow statement**

The cash flow statement is presented using the indirect method. Cash and cash equivalents includes cash and bank deposits.

| 2020       | 2019   |
|------------|--|
| 3 724 338  | 3 657 000  |
| 7 402 354  | 6 736 480  |
| 5 601 758  | 5 276 278  |
| 10 352 505 | 8 556 078  |
| 27 080 955 | 24 225 836   |
| -2 435 771 | -2 027 259   |
| 24 645 184 | 22 198 577   |
| 60 348     | 181 284  |
| 1 533 229  | 2 427 095  |
| 0          | 0  |
| 2 808 179  | 1 737 698  |
| 29 046 940 | 26 544 654   |
|            |  |
| 22.201.110 | 21 - 7 1 000   |
|            | 31 754 000   |
|            | 15 659 317   |
| 412 329    | 637 087  |
| 48 708 700 | 48 050 404   |
| 2020/2021  | 2019/2020  |
| 34 490     | 32 890   |
| 29 670     | 28 080   |
| 10,000     | 10 000   |
| 10 000     | 10 000   |
| 33 350     | 32 370   |
|            | 3 724 338<br>7 402 354<br>5 601 758<br>10 352 505<br>27 080 955<br>-2 435 771<br>24 645 184<br>60 348<br>1 533 229<br>0<br>2 808 179<br>29 046 940<br>33 291 649<br>15 004 722<br>412 329<br>48 708 700<br>2020/2021<br>34 490 |

#### **Note 2 Salaries**

| Salary costs   | 2020       | 2019       |
|----------------|------------|------------|
| Salaries       | 34 323 918 | 31 769 183 |
| Employment tax | 5 128 972  | 5 103 606  |
| Pension costs  | 2 993 754  | 3 941 365  |
| Other benefits | 1 364 948  | -139 415   |
| Sum            | 43 811 592 | 40 674 739 |

The school had for 2020 an average number of employees of 89, of which employment responsibility from ALFO includes 23 employees (60 average number of employees).

School leaders and teachers with status "resident" are being paid by L'AEFE. Through the agreement between ALFO and AEFE (a public french institution connected to the french ministry of foreing affairs) ALFO pays a sum of 12 194 249 kr, as a part of the costs of AEFE, for the staff to be available for the french departement to teach at the school.

#### **Pension liabilities**

The school is liable to maintain an occupational pension scheme under the Mandatory Occupational Pensions Act. The company's pension schemes satisfy the requirements of this Act.

The school has AFP (early retirement plan) for the employees. The pension plan requires that the emplyee is part of the pension plan for minimum of 7 years before making use of early retirement.

| Remuneration to leading personnel | Chief Executive | Board |
|-----------------------------------|-----------------|-------|
| Sum                               | 0               | 0     |

The salary of the CEO is paid by AEFE.

#### Audit

Audit fees expenses for 2020 are NOK 43 000. In addition there is a fee for other services of NOK 188 000.

#### Note 3 Costs regarding operations of the school buildings

|                                  | 2020       | 2019       |
|----------------------------------|------------|------------|
| Rent                             | 5 769 630  | 6 150 998  |
| Maintanance                      | 1 158 426  | 3 973 070  |
| Cleaning                         | 2 131 365  | 2 039 011  |
| Insurance                        | 67 986     | 62 401     |
| Electricity                      | 459 639    | 607 185    |
| Other costs / tear down costs of | 1 000 000  | 0          |
| pavillion                        |            |            |
| Sum                              | 10 587 046 | 12 832 665 |

#### Note 4 Receivables and liabilities

|                                      | 2020      | 2019    |
|--------------------------------------|-----------|---------|
| Receivables due > 1 år               | 0         | 0       |
| Long term liabilities due >5 år      | 0         | 0       |
| Liabilities with security            | 0         | 0       |
| Booked value of pledged fixed assets | 0         | 0       |
| Receivables                          | 3 190 756 | 141 250 |
| Loss                                 | 0         | 0       |
|                                      | 3 190 756 | 141 250 |

#### Note 5 Bank deposits

Funds as bank deposits regarding the witholding tax (restricted funds) are NOK 1 181 905.

### **Note 6 Equity**

|                | Paid in capital | Reserve fund<br>future<br>investments | Accumulated profits | Total<br>equityl |
|----------------|-----------------|---------------------------------------|---------------------|------------------|
| Pr. 31.12.2019 | 0               | 11 500 000                            | 3 411 168           | 14 911 168       |
| Pr 01.01.2020  | 0               | 11 500 000                            | 3 411 168           | 14 911 168       |
| Net profit     |                 |                                       | 1 906 936           | 1 906 936        |
| Pr 31.12.2020  | 0               | 11 500 000                            | 5 318 104           | 16 818 104       |

Annual provision for future investments

0

The school has started a refurbishment project of the school. Regarding this is a provision of 11 500 000 kr of equity as a reserve fund pr 31.12.2020.

There is a provision regarding the future costs of the tear-down of the kindergarten pavillion of NOK 2 570 938 in the balance sheet according to NGAAP and NRD 13 "Usikre forpliktelser og betingede eiendeler" (Provisions, Contingent Liabilities and Contingent Assets).

The tear-down costs are calculated according to an agreement with the contractor as of 2013, adjusted with expected increases in costs regarding salaries and waste disposal.

### **Note 7 Leasing**

Årlig leiebeløpUtløpLease of Skovveien 95 769 63031.12.2024

Annual adjustments are according to CPI.

The agreement has an option of another 5 years lease with same leasing terms.

### **Note 8 Pension liability**

The calculation is done by actuary Eikos AS.

The school has a defined benefit plan (DBO) for the employees via Nordea. The pension funds are managed through investment funds by Nordea investors.

|   | 2020        |
|---|-------------|
| DBO excluded SST  | 29 847 549  |
| Pension asset pr 01.01                                      | 24 840 000  |
| Net defined benefit liability (asset) pr 01.01              | 5 007 549   |
| SST   | 706 064     |
| Unrecognized actuarial gain (loss)                          | 619 454     |
| Net pension obl. posted in balanse sheet pr 01.01 incl. SST | 6 333 068   |
| Actuarial loss (gain)                                       |             |
| Corridor limit  | 2 984 755   |
| Beginning of period differences                             | - 619 454   |
| Amortzation period  | 21,21       |
| Actuarial loss (gain)                                       | -           |
| Periodic pension cost                                       |             |
| Service cost  | 3 025 311   |
| Interest expence on DBO                                     | 697 900     |
| Expected return on pension fund assets                      | -961 330    |
| Administration cost   | 512 000     |
| Social security cost  | 461 617     |
| Actuarial loss (gain)                                       |             |
| Total net periodic pension cost                             | 3 735 498   |
| Outgoing balance 2020                                       |             |
| DBO excluded SST  | 33 711 852  |
| Pension asset pr 31.12                                      | 25 624 000  |
| Net defined benefit liability (asset) pr 31.12              | 8 087 852   |
| SST   | 1 140 387   |
| Unrecognized actuarial gain (loss)                          | - 2 203 107 |
| Net pension liability posted pr 31.12 incl. SST             | 7 025 132   |

| Fiancial assumptions pr 31.12.20 |
|----------------------------------|
|----------------------------------|

| Discount rate            | 1,70 %  |
|--------------------------|---------|
| Salary increase          | 2,25 %  |
| Social Security increase | 2,00 %  |
| Pension Regulation       | 0,00 %  |
| Interest rate assets     | 2,70 %  |
| Social Security Tax      | 14,10 % |

### **Demographic assumptions**

| Mortality        | K2013 BE    |
|------------------|-------------|
| Spouse, children | K2013 BE    |
| Disability       | Uføretariff |
|                  | Nordea      |
| Turnover         | 0,00 %      |

### Membership status pr 31.12.2020

| Number of active members                        | 85      |
|---|---------|
| Number of pensioners                            | 8       |
| Average pensionable income, active members      | 393 214 |
| Average age, active members                     | 42,00   |
| Expected remaining service time, active members | 21,97   |

| Life expectancy            | Men  | Women |
|----------------------------|------|-------|
| Born 31.12.2020            | 90,3 | 94,6  |
| 67 years old pr 31.12.2020 | 86,9 | 90,1  |

| Nordea Livs Asset Mix | 31.12.2019 | 31.12.2020 |
|-----------------------|------------|------------|
| Shares                | 9,5 %      | 9,1%       |
| Real estate           | 13,6 %     | 14,1%      |
| Bonds amortized costs | 62,0 %     | 62,3%      |
| Short term bonds      | 14,1 %     | 13,8%      |
| Other investments     | 0,9 %      | 0,7%       |
| Total                 | 100%       | 100 %      |

| Asset Value BS - Stock market | 31.12.2020 |
|-------------------------------|------------|
| Shares                        | 2 331 784  |
| Real estate                   | 3 612 984  |
| Bonds amortized costs         | 15 963 752 |
| Short term bonds              | 3 536 112  |
| Other investments             | 179 368    |
| <b>Total value</b>            | 25 624 000 |

### **Note 9 VAT-Compensation**

The school is defined the rights of the Act of VAT compensation. VAT- compensation is classified as short term receivables pr 31.12.2020.